

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Out of County	2.659	2.143	(0.516)	(0.542)	Following a request from the Out of County Management Board, several high cost placements have reduced with the continued involvement of Commercial and Clinical Solutions.	
Libraries, Culture and Heritage	2.848	2.816	(0.032)	(0.030)	There has been an in year adjustment to the book fund to address the Directorate budget overspend.	

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Leisure Services	4.137	5.008	0.871	0.693	<p><b>Leisure (pressure of £0.871m)</b>  <b>There are a number of historic budget issues which also adversely effected the Leisure outturn position in 11/12.</b></p> <p>In line with the national picture, income from ice skating at Deeside Leisure Centre has reduced by £0.173m over the last 4 years, this is despite inflationary increases in admission prices and promotions.</p> <p>Three posts within Leisure Services are unbudgeted due to timing delays caused between the Leisure Services Restructure and the JEQ results, this amounts to £0.120m including on-costs.</p> <p><b>The following pressures have been identified during 2012/13:</b></p> <p>The relocation of Leisure Services Staff to Deeside has assisted in making a significant saving from relocation (vacating Connah's Quay offices). However, this has increased occupancy costs for Leisure Services for cleaning, maintenance, mileage, telephones etc by £0.025m which is unfunded.</p>	<p>A tariff review is being undertaken across the whole of Leisure Services.</p> <p>Work is being conducted to review operational efficiency and performance at all facilities.</p> <p>Following receipt of JEQ results:</p> <p>Analysis of affordability of proposed new staffing structures.</p> <p>Revisit organisational design principles.</p> <p>The in year recharges for these services are to be revisited and recharged accordingly.</p>

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					<p>A review of music licensing has identified additional liabilities resulting in a cost increase of £0.037m.</p> <p>Leisure centre income figures have not met those anticipated by the Alliance Business Plan. Future income projections are now based on actual income to date allowing for continued increases each month as facilities become more popular.</p>	<p>A budget pressure bid for this has been submitted for 2013/14.</p> <p>New processes for authorising expenditure have been implemented. Income figures will continue to be monitored closely. We are also hoping to implement P2P earlier than anticipated to introduce more controls on expenditure for 2013/14.</p>
Delegated Schools Budgets	77.957	77.957	0.000	0.000		

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School Improvement Service	10.422	10.467	0.045	0.044	<p><b>Early Years</b> Efficiencies of <b>£0.066m</b> have been secured to assist the overall in year position including photocopying, travel and catering. The realignment of sustainability funding has resulted in fewer requests for emergency funding from nurseries and playgroups.</p> <p><b>SLAs (pressure of £0.151m)</b> Following an agreement at DMT, budget holders have taken a number of measures to reduce expenditure in areas where schools have not taken up SLAs.</p> <p><b>School Improvement Service</b> A number of minor efficiencies equating to <b>£0.116m</b> in total are projected. These relate to influencable expenditure on supplies and ICT and to recharges for staff seconded to the Welsh Government and RSEIS.</p> <p><b>Schools Related (£0.100m)</b> Music Services are forecasting an overspend of <b>£0.113m</b> based on current levels of income and expenditure. Minor other schools relating savings equate to <b>£0.013m</b>.</p>	<p>Work is currently being undertaken to re-draft SLAs.</p> <p>The Music Services project group has produced a report proposing an operational model for the service moving forward into 2013/14.</p>

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					<b>ICT Unit</b> The ICT Unit has managed to reduce expenditure on a one-off basis by <b>£0.024m</b> to assist in reducing the Directorate overspend.	
Development & Resources	11.912	12.268	0.356	0.509	<b>Service Units (pressure of £0.051m)</b> A pressure of <b>£0.226m</b> is currently anticipated on pupil benefits (free school meals and remissions) because of changes in the economic climate. A saving of <b>£0.114m</b> has been made on the Mobile Classroom budget. Minor reductions in other projected expenditure equating to <b>£0.053m</b> have also been made.  <b>Facility Services - pressure of £0.383m</b> The Catering Service is developing radical proposals to modernise via projects such as on-line payments for parents, rebranding, targeting increased take-up strategies, improved/themed menu's, cost reduction/procurement. The draft APSE review has been used to form the basis of this strategy. The Cleaning Service is unable to recover the surplus generated from the Law Courts contract and some other smaller sites. A large income target still exists which is unattainable with a lower level of cleaning activity taking place.  <b>Youth Service</b> The Youth Service has reduced projected expenditure across all areas by <b>£0.037m</b> .	Both elements of the budget are being carefully monitored and pressure bids have been submitted as part of the 2013/14 budget process.  Service needs to continue to implement the agreed strategy for efficiencies.  This is the subject of management action and service redesign and a budget pressure bid for 2013/14.

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					<b>Management &amp; General Admin</b> There have been a number of minor reductions in projected expenditure in Management & General Admin. These equate to <b>£0.041m.</b>	
<b>Total :</b>	<b>109.935</b>	<b>110.659</b>	<b>0.724</b>	<b>0.674</b>		